

JPX & DAIWA Seminar 2013 Presentation Material

December 9-10, 2013 Livesense Inc. (TSE: 6054)



Company Name	Livesense Inc.		
Business Objective	Internet Media Management Business		
Address	5th Floor, Shin-meguro Tokyu Building, 2-25-2 Kamiosaki, Shinagawa-ku, Tokyo		
Established	February 8, 2006		
President	Taichi Murakami		
Management Team	Managing Director Daisuke Katsura Yuichi Iwasaki Statutory Auditors Junichi Ehara Misao Akutsu Mitsuru Ozaki		
Capital	JPY221 million		
Business Results	FY2011 Sales: JPY 1,134 million, OP: JPY 518 million (OPM: 45.7%) FY2012 Sales: JPY 2,264 million, OP: JPY 1,130 million (OPM: 49.9%)		
Number of Employees	Full-time : 82, Part-time & Temp. : 91		
Fiscal Term	December		
Date listed	October 1, 2012 (TSE 1st Section) December 7, 2011 (TSE Mothers)		
Auditing Firm	Deloitte Touche Tohmatsu LLC		



2005 (Taichi Murakami: Age 18/university freshman)

- Took the Entrepreneur Training Course at Waseda University.
- · Winner of the Business Plan Contest.
- Internships at Daiwa Institute of Research and Internet-related ventures.





The Business Plan Contest

2006 Established Livesense Inc.

• Two of the four founding members were engineers.

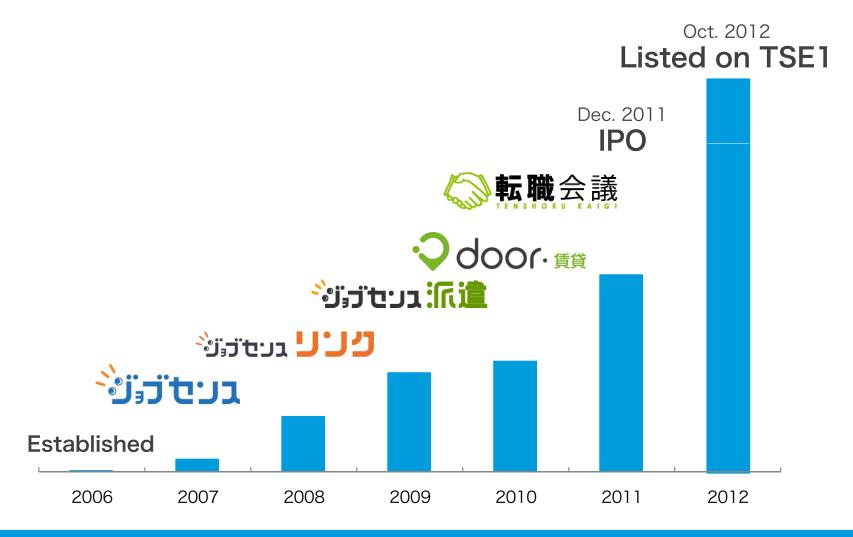




Livesense office at Waseda University



Since its establishment, Livesense has steadily continued to develop services and expand the scale of its business.





We manage Internet media with an Affiliate System in the business areas of HR and real estate.







Business Model by Affiliate System

	Publishing charge system	Affiliate system
Information listing Fee (Upfront fees)	Cost occurs	Free (Success fee only)
Monetary gifts, Cash back	None	Receivable



Disadvantages of the traditional business model (publishing charge system)



- Have a limited volume of information.
- · No difference in services.



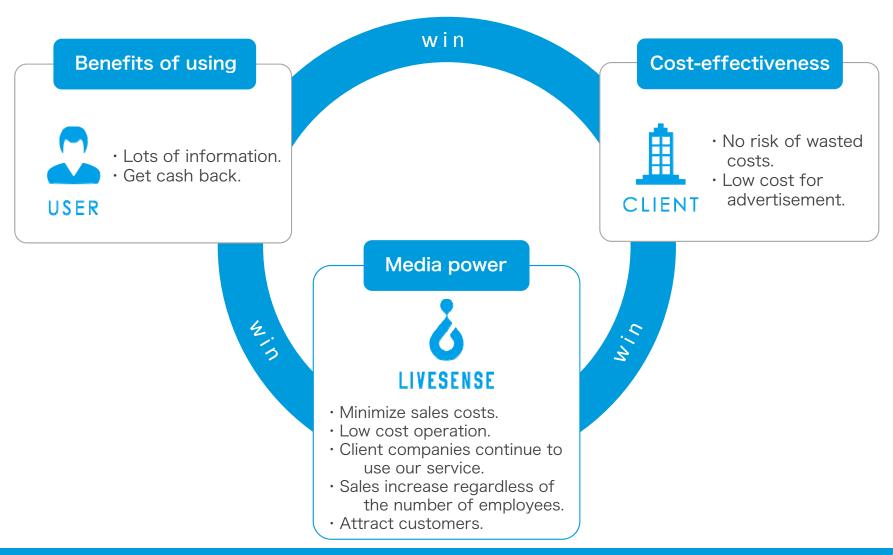
- · Have a risk of wasted costs.
- · High cost for advertisement.

Internet Media Management Companies (Competitors)

- High cost structure due to need for many salespeople.
- · Sales are dependent on the number of staff.



Our business model (affiliate system) creates a virtuous cycle





The virtuous circle model

Business Model by Affiliate System



Our strengths

Service Development Technology
(Full internalized production, from planning to web marketing)

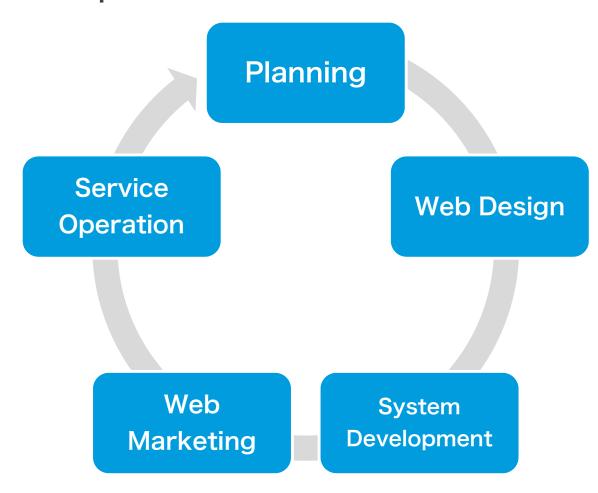


Our characteristic

I Efficient Business Management Structure



In-house service development enables consistency and efficiency. Utilize accumulated know-how to focus on new business development.





Focused on web marketing since company establishment. Since 2013, we have strengthened our SEO and web promotions.

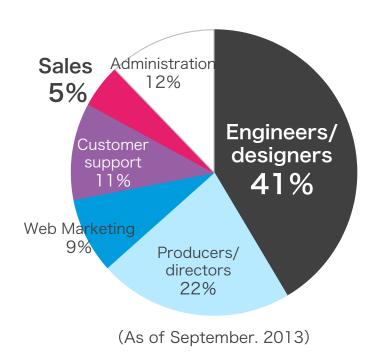




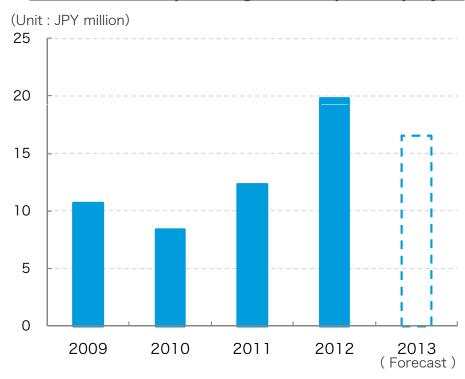


High profitability due to our business model, high drawing power and in-house development style.

Breakdown of regular employees



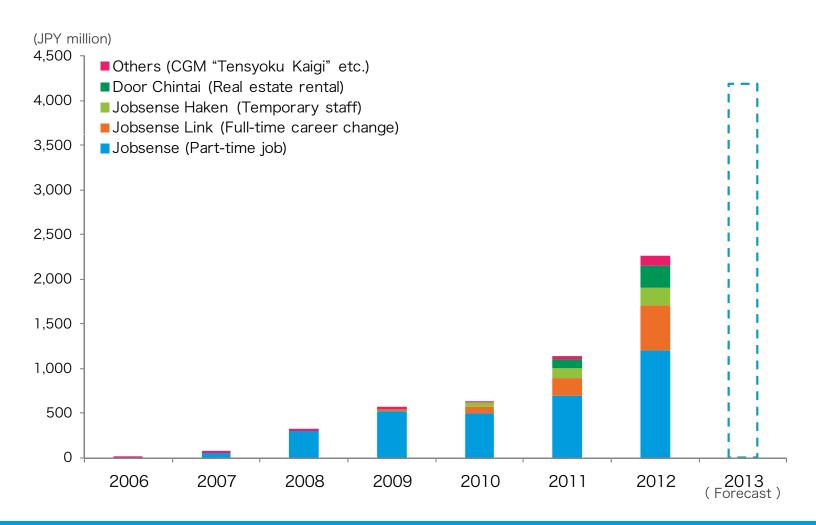
Transitions in operating income per employee



Engineer-centric employee structure. Per capita operating income remains at high level and in FY2013 we will increase hiring with focus on new businesses.

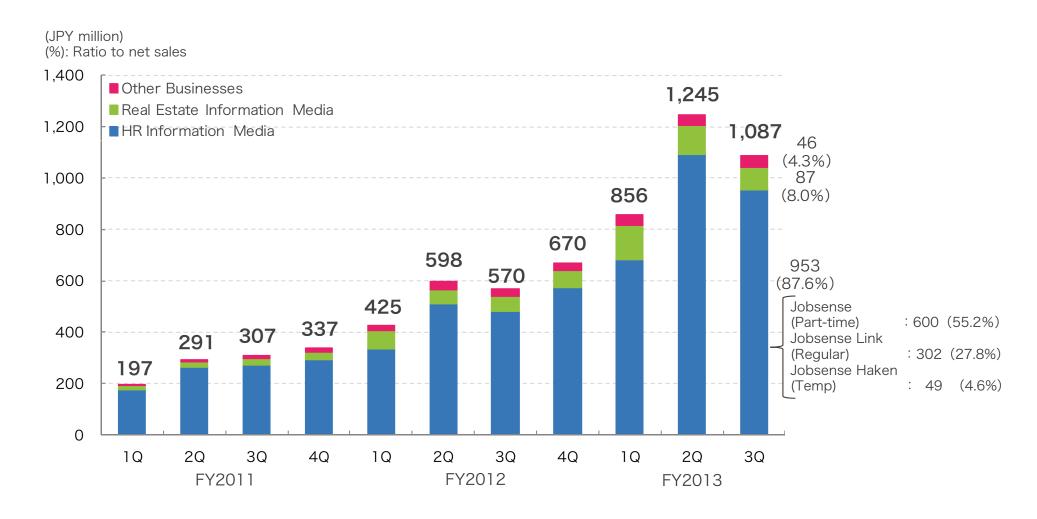


Services other than Jobsense are also enjoying strong sales growth. Our business portfolio is gradually decentralizing.



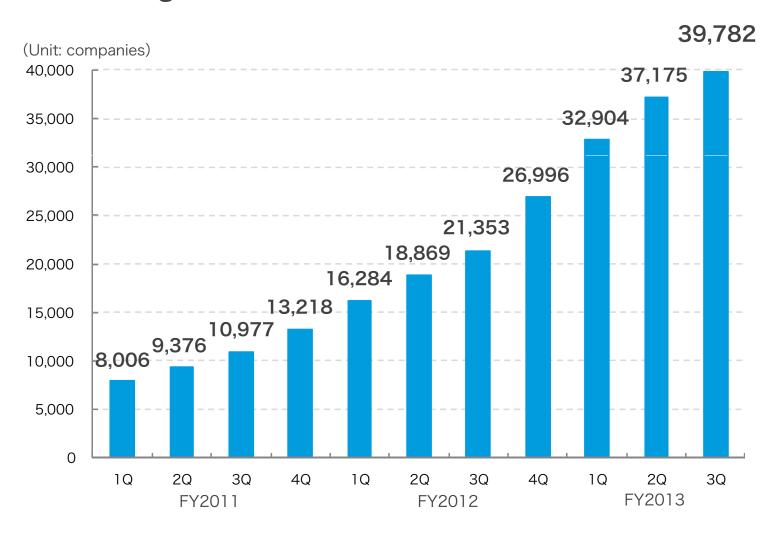


 3Q13 HR sales doubled year-on-year but declined compared to 2Q13 due to seasonal factors.
 Overall strong progress compared to plans.



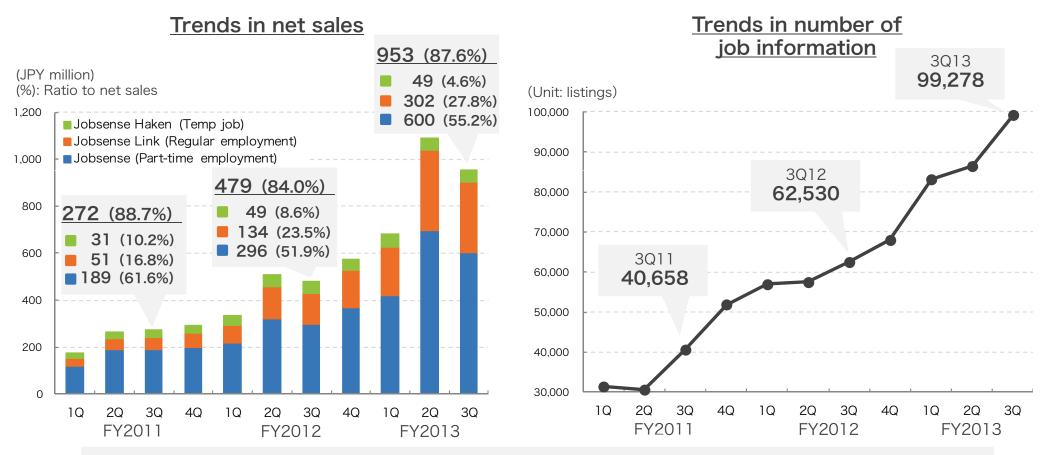


Overcoming any minus impact of the changes to prices for major services, the number of corporate service customers continues to grow.





Through increased profitability and effective promotions, we aim to run the HR sites that lead to the most hires.

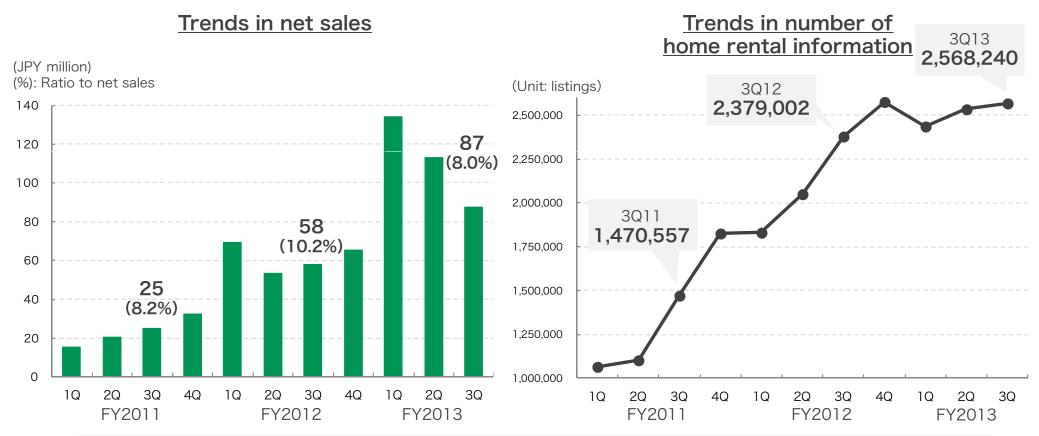


We operate three HR sites: Jobsense for part-time employment, Jobsense Link for full-time employment and Jobsense Haken for temporary employment. As the number of companies using these services increases, the number of job information postings is steadily rising.

Part-time job applications tend to increase in the second and fourth quarters, and FY2013 third quarter figures were down compared to the second quarter due to seasonal factors.



This business was profitable just one year after its launch in 2010, and by expanding steadily it is growing into a second "earning pillar"

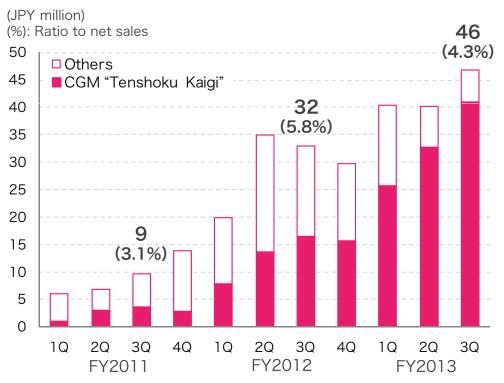


We operate the real estate rental information site DOOR CHINTAl. We have successful business partnerships with Recruit Sumai Company, Ltd. (operator of the service SUUMO) and Next Co., Ltd. (operator of the service HOME'S), which are helping increase the number of real estate listings 3Q13 sales fell below plans due to delays in the smart phone website renewal.



We are putting our effort into new business areas like career change discussion site Tenshoku Kaigi to turn them into our next "earning pillar"

Trends in net sales





Career change discussion site "Tenshoku Kaigi"

Site opened in July 2010 as Livesense's first CGM

(consumer generated media)

<Data as of September 2013>

Number of messages posted: about 2,250,000

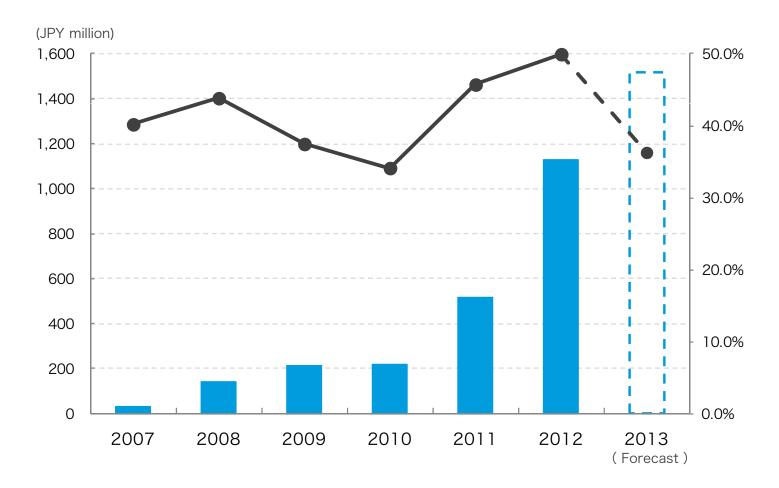
Number of members: about 750,000

Number of monthly users: about 3,500,000

Partnered with a major employment information service company to provide career change information to Tenshoku Kaigi members and achieve profitability. New Livesense businesses are launched by just a few people (one - three persons). They start out small and keep growing through a process of continual improvement.

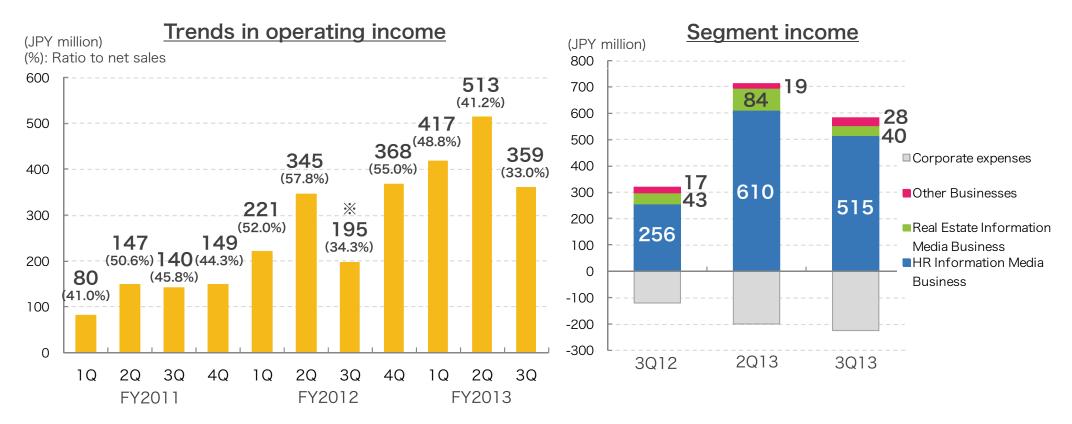


 Operating income has grown strongly since the year after company establishment.
 OP margin has stayed at a high level of around 40%.





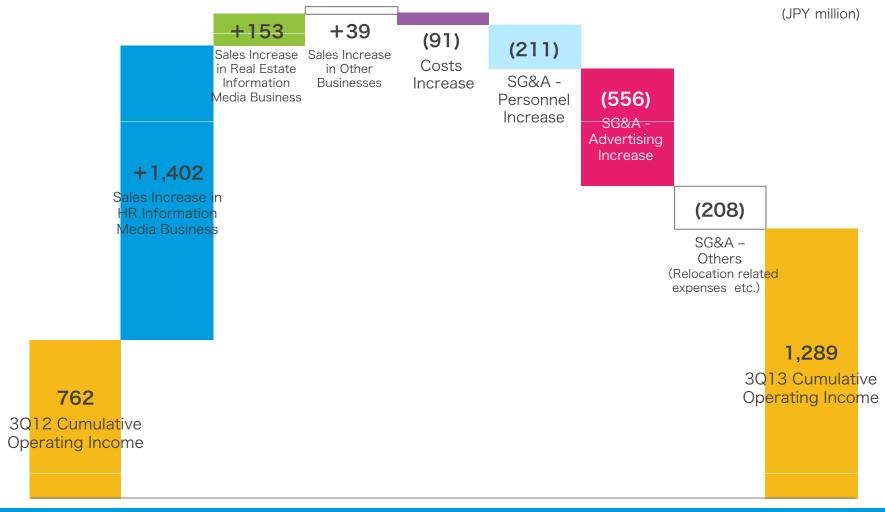
3Q operating income increased 83.5% year on year, which was strong progress in comparison to planned figures. A decline in net sales resulting from seasonal factors combined with increased expenses related to web promotions and personnel hiring resulted in a decrease compared to 2Q13.



* In 3Q12, one-time expenses occurred due to TV commercials.

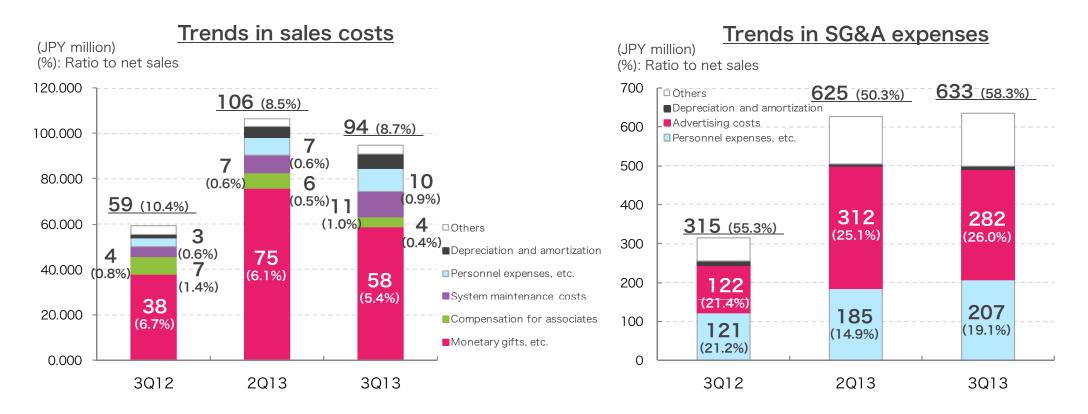


Increases in costs were absorbed mainly by increases in net sales from the employment information media business, which greatly contributed to the year-on-year increase in operating income of 69.2%





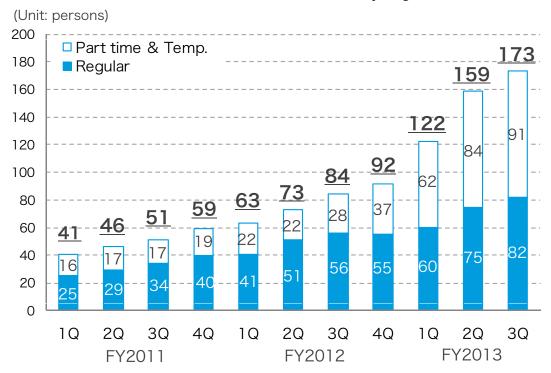
Monetary gifts (Sales costs) decreased compared to 2Q13 due to sales scope tie-ups. Personnel costs continue to increase due to the expansion of the scope of business. Advertising costs (SGA) declined slightly compared to 2Q13. We will continue aggressive web promotion based on a combination of user response analysis and consideration to profitability.



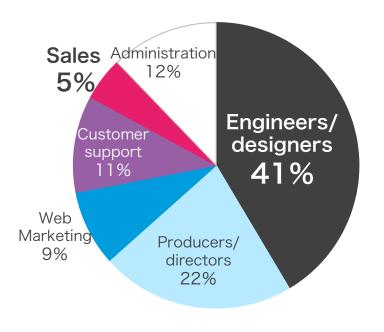


While continuing to practice efficient operations, we will hire new personnel in order to improve business development speed. During 3Q13, we hire 7 full-time employees and 7 new part-time and temporary staff to handle customer call support.

Trends in number of employees



Breakdown of regular employees



(As of September. 2013)



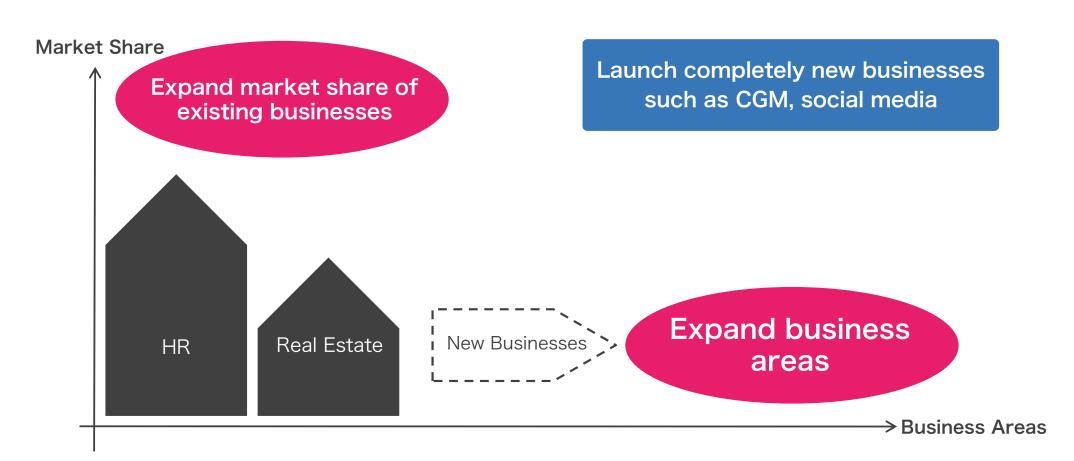
- Cumulative results through 3Q were strong against forecasts for the year.
- Costs increased due to an expansion of office space in 4Q (portion of costs also recorded for 3Q). Total office space will allow for approximately 270 staff.
- Will continue to focus on expanding existing market share while exploring new business segments. Will reinforce fundamental measures and work to strengthen organization as we look to achieve medium-term goals.

(Thousands of JPY)

	FY2012	FY2013			
	Results	Forecast	YoY	3Q Results (Cumulative)	Progress rate
Sales	2,264,042	4,182,473	+84.7%	3,189,223	+76.3%
Operating Income	1,130,844	1,517,901	+34.2%	1,289,931	+85.0%
	49.9%	36.3%	(13.7%)	40.4%	-
Ordinary Income	1,113,611	1,518,898	+36.4%	1,291,129	+85.0%
	49.2%	36.3%	(12.9%)	40.5%	-
Net Profit	597,846	872,608	+46.0%	724,072	+83.0%
Hotifolic	26.4%	20.9%	(5.5%)	22.7%	_
EPS (JPY)	43.32	63.23	+46.0%	52.38	+82.8%



- Expand market share of existing businesses with Affiliate System
- Expand business areas with Affiliate System
- Launch completely new businesses





Net sales from major services



rates>



Hire and inquiry fees (success fees)



 Strengthen customer support (improve publishing information quality etc.)

Measures to increase hiring

 Price structure changes (in progress on JOBSENSE and JOBSENSE Link)





Number of job applications

- <Measures to increase application submission rates and inquiry rates >
 - Increase number of listings (securing new corporate listings, promoting new listings among existing customers)
 - Improve site functions (improve search function, site flow, member functions, etc.)

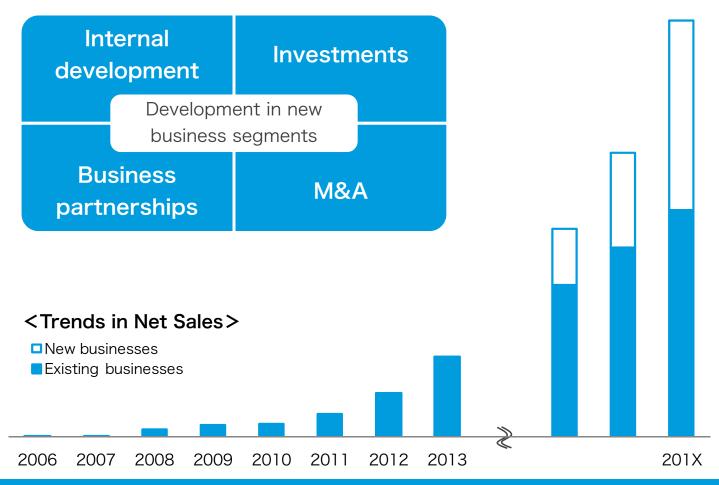
Number of site users

- <Measures to improve ability to
 attract customers>
- Improve web marketing (SEO, web promotions, etc.)



Aggressive investment and partnership activities in addition to internal new business development efforts.

Aim for drastic medium to long-term growth through development of new business segments.





As our first investment venture, we invested 19.6 million yen in Aratana Inc., a company involved in e-commerce site production and management services.



Strong in technology and support services focusing on e-commerce

Commerce technology business

Developing applications such as "Cagolab," an e-commerce platform that allows customization for each shop, and "SketchPage," which makes the management of e-commerce sites more convenient and efficient.

EC management services and consulting business

Services including EC site management (photography, page creation, advertising management), consulting, etc.

<About Aratana Inc. (as of Sep. 2013) >

Representative director and president :

Shinji Hamauzu

Location: Miyazaki-shi, Miyazaki

Established: May 1, 2007 Capital: 282,735,000 yen Accounting month: April No. of employees: 95

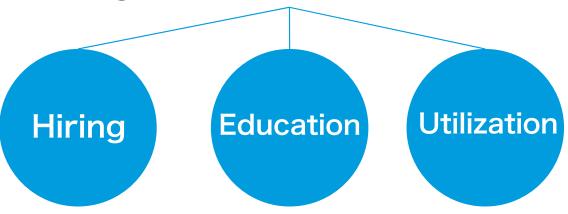
(including contract and part-time workers)





- Strengthen organization to create system that can invent "the next common".
- Improve service development expertise, web marketing skills, and ability to achieve efficient management in order achieve medium-term goals.

Organizational enhancements



Invent the next common.

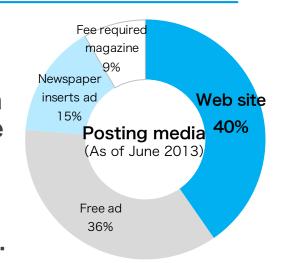
Mediumterm goals in 201X

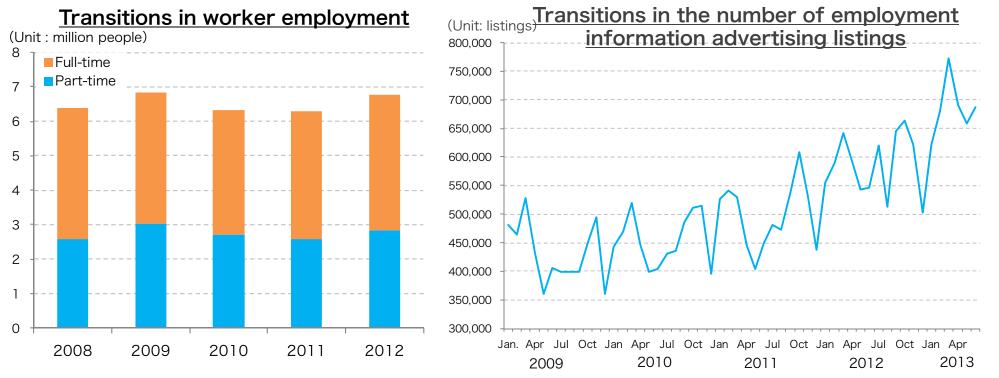
- Existing businesses :
 - Becoming the No. 1 site in terms of hiring and property inquiries.
- New businesses:

Establish multiple revenue platforms as follow-up to employment and real estate.



- The number of employment information advertising listings has grown annually.
- The number of part-time hires is approx. 2.85 million people annually and the number of regular employee hires is approx. 3.91 million people.
- It is estimated that the employment market for parttime jobs is approx. 100 billion yen and the market for career change services is approx. 146 billion yen.







(Thousands of JPY)

		(1110	busarius of JPT)
	4Q12	3Q13	QoQ
Current assets	2,002,084	2,686,938	+34.2%
Cash and deposits	1,685,906	2,230,409	+32.3%
Accounts receivable	272,761	419,546	+53.8%
Fixed assets	216,457	356,372	+64.6%
Tangible fixed assets	25,741	123,495	+379.8%
Intangible fixed assets	12,803	36,514	+185.2%
Investments and other assets	177,912	196,362	+10.4%
Total assets	2,218,541	3,043,310	+37.2%
Current liabilities	558,598	649,027	+16.2%
Accounts payable	46,395	197,482	+325.7%
Income taxes payable	425,000	341,079	(19.7%)
Fixed liabilities	-	-	-
Total liabilities	558,598	649,027	+16.2%
Shareholders' equity	1,651,507	2,378,254	+44.0%
Capital	219,930	221,647	+0.8%
Capital reserve	204,930	206,647	+0.8%
Accumulated earnings	1,226,647	1,950,720	+59.0%
Stock warrants	8,436	16,028	+90.0%
Total net assets	1,659,943	2,394,283	+44.2%



Measures to increase employees motivation to their work

- Engineers workshop
- Qualification support system
- MVP award system
- Internal exchange events such as TGIF, Department gathering
- Stock option
- Effective personnel evaluation system





TGIF: We can communicate with all employees and management team.

Awarded in a variety of fields from external organizations



Awarded for 4 consecutive years in terms of sales growth rate ranking of technology companies in Japan and Asia-Pacific.



Ranked in the upper level in Great Place to Work 2013.



Office management in consideration for environmental issues

- Reduction of power consumption due to the efficient use of air conditioning and lighting.
- Reduce the use of paper.



- Lecture about our experience at some universities in order to help students wanting to be entrepreneurs.
- Cooperation in entrepreneur support activities of Japanese government.

Hold constantly IR briefings for investors

- We hold IR briefings 8 times per year in Tokyo, Osaka and Nagoya for individual investors.
- Actively hold briefings, small meetings, lonl meeting, conference call for institutional investors.







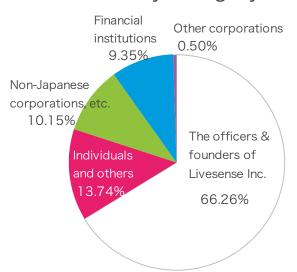




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	2013.01.10	NIKKEI Premium PLUS (vol.4)
2013.01.06 Gacchiri Monday (TBS)	2013.01.10	Nikkei Business Associé Feb. edition
	2013.01.06	Gacchiri Monday (TBS)



- Trends in our stock price
 - Lowest listed price : JPY 447 (Dec. 7, 2011)
 - · Highest listed price : JPY 6,510 (Jul. 2, 2013)
 - · Average volume: 116,040 stock/day (Jan. – Jun. 2013)
- Issued shares: 6,900,000 (13,864,800 / as of Sep. 2013)
- Shareholders: 3,284
- % of Shares by category





Major Shareholders

Name	Shares owned	%
Taichi Murakami (CEO)	3,695,000	53.55
Daisuke Katsura (Director)	674,500	9.77
Japan Trustee Services Bank, Ltd. (Trust Account)	173,600	2.51
The Master Trust Bank of Japan, Ltd. (Trust Account)	166,800	2.41
Kentaro Yoshida (Employee)	160,000	2.31
State Street Bank and Trust Company	74,100	1.07
JPMorgan Chase Bank 380084	66,100	0.95
Bank of New York GCM Cliant Accounts EILM	62,361	0.90
MSIP CLIENT SECURITIES	58,000	0.84
The Nomura Trust and Banking Co., Ltd. (Investment Trust Account)	54,600	0.79

& LIVESENSE

Livesense Inc. (below, the Company) has prepared this material to provide current information about the Company. The Company prepared this material using generally known information about social and economic conditions and certain assumptions that we deemed to be reasonable. The information found in this material is subject to change without notice due to changes in business conditions or for other reasons. This material contains forward-looking statements, which are based on current expectations, forecasts and assumptions that involve risks. These forward-looking statements contain uncertainties, and actual results may differ substantially from these statements. These risks and uncertainties include general industry and market conditions as well as general Japanese and international economic conditions such as changes in interest rates and exchange rates.

The Company has no obligation to update or correct the forward-looking statements contained in this material, regardless of any new information, future events, etc.

In light of the above, investors are advised to use their own judgment when making investments.